

Introduction :-

The present day business environment is significantly different from that of the yester years. The rapid pace of change is because of factors. Such as globalisation of market, advance information and manufacturing technology, deregulation, emphasising total quality and quantity management, cost management, address these changing requirement in the organisations in the change of business managers have turned to cost management to find ways & means to continuously reduce cost to improve products/services with using the base of estimating the financial statement of present data.

Meaning of cost management :-

Cost management is the process of planning and controlling the budget of a business. It is a form of a business to predict impending expenditure to help reduce the chance of going over budget it.

Definitions :-

According to the Honsen Moven:

It identifies, collects, measures, classifies and report information that is useful to managers in costing, planning, controlling, decision making.

Components of Cost Management

Material cost

Labour cost

Overhead cost

Objectives of Cost Management

- * To reduce the cost expended by an organisation while strengthening and strategy position of the firm
- * To identifies future expenditure in a business to reduce budget over charge.
- * Tackle, challenge in task in business Organisation management to reduce construction delay.
- * To improve pricing decision.

Importance of Cost Management

- * It helps to finish project on time and in given budget.
- * It also help to analyse, expected cost during control expenses.
- * It helps in cost based strategic planning.
- * It helps in improving factors productivity and profit margin
- * It ensure that planning and control of

directly linked with revenue & profit planning.

- * This methods and practice are used to help firm in going success.

Tools and Techniques of Cost Management.

* Activity based costing

* Activity based Management.

capacity cost management

Cost of quality

Target costing

Economic value added

Life cycle costing

Balance score card

Environment costing

Strategic cost management

Value creation models

Cost Control

Cost control is the process which focusses on controlling the total cost through comparative analysis.

In other words it is the process of maintaining and regulating the expenditure of fund is known as cost control.

definitions

According to Slavin and Raynal. Prof of accounting conceptually accounting is the discipline which provide information on internal and external uses of the information may all base decision that result

in the allocation of economic resources in the society.

features of cost control

- * It aims at achieving the standards
- * It is a preventive function.
- * In cost control, cost are optimised before they are incurred.
- * It contains guidelines and directive management such as how to do things what do you, when do you,
- * It is generally applicable to items which have standards.
- * It is an attempt to keep the expenses within the control
- * It required continuous cost control report to identify the variance to be resolved.

Advantages of cost control

- * It help to achieve expected return on the capital invested in a company by resolving deviation between actual and expected standards.
- * It leads to improved standards of production with the limited resources of company.
- * It reduce the price or try to maintain it by reducing the cost.
- * It leads to economic use of resources.
- * It enhance credit worthiness of the Company
- * It increase economic stability of the

Disadvantages of Cost Control

- * It reduce the flexibility and process improvement in the company.
- * It restrict innovation by emphasizing to reaching the present standard.
- * It requires skilled personnel to set the standards
- * It involves lack of Creativity concerned with following the current standard.
- * It does not lead improvement to the standards.

Cost Reduction

Cost Reduction is a process aim at lowering the cost unit or cost of production or Services rendered without its quality by using improved method and technique. Such technique are budgetary control, standard control, material costing, labour control and overhead control.

Definitions

According to chartered institute of management accounts.

"The achievement of real and permanent reduction in the unit cost of services rendered without improving the suitability for use intended."

features of cost Reduction

- * It is genuine cost reduction which can be implemented by lowering the cost of production.
- * It includes permanent reduction in the cost.
- * It doesn't decline the quality of production it remains the same.
- * Unit cost reduced by decreasing the expenditure at given level of output.
- * It can also be done by increasing the quantity produced.

Advantages of Cost Reduction

- * Cost reduction increase profitability and production level of the Organisation
- * Cost reduction enhance the cashflow of the Company.
- * Cost Reduction programme helps to achieving the goal of the company.
- * It is permanent in nature which affect the organisational performance in the long period of time.
- * Cost Reduction does not impact on quality of product while reducing the cost.

Disadvantages of Cost Reduction

- * Workers and employee of an Organisation do not like to implement cost reduction Programme.
- * It's programme are continuous in nature and it is continuous attempt to lower the cost.

- * The cost reduction technique require more research which add on to the cost of the Company.
- * The cost reduction technique need to be implemented in planned manner.

Scope or areas of Cost control and cost Reduction

- * Product design
- * Target costing
- * Value Analysis
- * Value Engineering
- * Value chain Analysis
- * Business process - Re-engineering.

Tools and technique of cost control and cost Reduction

- * Budgetory Control
- * Standard costing
- * Inventory control
- * Ratio Analysis
- * Variience Analysis
- * standardiation and Simplification
- * Quality Control
- * Job evaluation
- * Production planning and control
- * Business process - Re-engineering
- * Value Analysis
- * Automation
- * Operational Research

Difference between cost control and cost Reduction

Base	Cost Control	Cost Reduction
Step	Int process involved defining standard measures and comparing actual with the standard and estimating variance	It is critical Analysis of existing standard to improve the standard and estimate rather than creating standards.
Technique	Cost control used techniques like budgetary control, and standard costing	It uses tools like Simplification standards, value engineering and ABC Analysis
Focus	It focus on maintaining the standards and establishing the standards and bearing cost of production	It is challenging to maintain the standards and establish the standards and bearing cost of production, reduce the cost of production
Time	It is not a dynamic period function, it tries to process it does not reach the minimum cost period based concept at a given point of time but if analyse new way to reduce the cost	
Orientation	It is focus on the past and present cost data	It is future Oriented Concept.

nature	It can be regarded as preventive function as it attempts to maintain the cost at the required pre-set standard.	It is corrective measure it tries to improve the efficiency of the existing control mechanism. It assumes that there is always scope of reduction.
Permanency Permenet	It is temporary nature it is just a measure to reduce variance between actual and budgeted.	It is permanent reduction in cost of goods and services.
cost concerned	It focus on reducing the over all cost.	It is an attempt to reduce per unit cost.
Quality concerned	It does talk of the Quality of the product it focus on reduction Only.	It is reducing the cost with minimising maintaining the quality of the product.
frequency	It is more or repeated Creativity it requires close monitored.	It is research oriented improvement of demands and creativity.

Marginal cost

Meaning:-

Marginal cost is a amount at any given value of output by which aggregate cost are changed if the volume of output is increased or decreased by unit.

or

Marginal cost in economics it is a incremental cost of production which arise due to one unit increase in the production quantity.

Ex:- XYZ limited produce 10,000 unit of product by incurring total cost ₹ 3,50,000 by incurring to cost details are as follows

direct labour

direct material ₹ 10 per unit

direct employee cost ₹ 8 per unit

variable cost ₹ 2 per unit

fixed overhead ₹ 1,50,000

Particular	10,000 Unit	10001	Change in cost
direct material 10 p.u.	100,000	100,001	10
direct employee cost	80,000	80,008	8
Variable cost ₹ per	20,000	20,002	2
fixed overhead	1,50,000	1,50,000	0
	3,50,000	3,50,020	20

Definition of Marginal cost

According to CIMA:- Marginal costing is a ascertainment of marginal cost and the effect on profit or change in the value or type of output by differentiating fixed cost and variable cost.

features of Marginal cost

- * It is a technique of costing which is used to ascertain the marginal cost and to know the impact of variable cost on the value of output.
- * All cost are classified into fixed and variable cost on the basis of variability.
- * Variable cost alone are charged on product on fixed cost are recovered from contribution margin.
- * Valuation of stock of work in progress and finished goods is done on the basis of marginal cost.
- * Selling price is based on marginal cost plus contribution.
- * Profit is calculated by deducting marginal cost and fixed cost from sales.
- * The profitability of product or departments is based on contribution made available by each product or department.

Contribution = Selling price - Marginal cost

Profit = Contribution - Fixed cost

Contribution \times fixed cost = Profit

Advantages of Marginal cost.

- * It is a Simplified pricing policy
- * It helps to proper recovery of overhead
- * It Shows Real-estate profit to the Organisation
- * It helps to how much to produce, when to produce, why to produce.
- * It is more control over all Expenditure
- * It helps in decision making activity.
- * It is based on short-term profit planning

Contribution

It is a difference between its sales value and the marginal cost is known as contribution

or

Contribution is the amount of earning remaining after all direct cost have been subtracted from Total Revenue.

or

when contribution is more than fixed cost it is treated as profit when fixed is more than the contribution it is treated as loss.

Advantages of contribution

- * It helps to the management in a fixation of selling price
- * It helps in ascertaining the break even point.
- * It helps to the management in the Selection of Proper Product mix per Profit maximisation.

- * It helps to the management in deciding whether purchase or manufacturing product
- * It helps in taking decision as regards to adding new product in the market.

Contribution Equations

$$\text{Contribution} = \text{Selling Price} - \text{Marginal cost}$$

$$\text{Contribution} = \text{Fixed cost} + \text{Profit}$$

$$\text{Sales} - \text{Variable} = \text{Fixed cost} + \text{Profit}$$

$$\text{Profit} = \text{Contribution} - \text{fixed cost}$$

\Rightarrow when Sales is not given but contribution is given

$$\text{Sales} = \text{Contribution} + \text{Variable cost}$$

\Rightarrow when fixed cost is not given but profit is given

$$\text{fixed cost} = \text{Contribution} - \text{Profit}$$

\Rightarrow when variable cost is not given

$$\text{Variable cost} = \text{Sales} - \text{Contribution}$$

Findout Contribution and profit from the following details.

$$\text{Variable cost} \approx 50000$$

$$\text{fixed cost} \approx 20000$$

$$\text{Selling price} \approx 80000$$

$$\text{Contribution} = \text{Selling price} - \text{Variable cost}$$

$$80000 - 50000$$

$$= 30000$$

$$\text{Profit} = \text{Contribution} - \text{fixed cost}$$

$$30000 - 20000$$

Findout Contribution and Profit.

- i) when sale price is not given
- ii) when fixed cost is not given
- iii) when variable cost is not given

$$\text{Sales} = 26000$$

$$\text{Variable cost} = 12000$$

$$\text{fixed cost} = 8000$$

Solution

Calculation of Contribution

$$\text{contribution} = \text{selling price} - \text{Marginal cost}$$

$$26000 - 12000 = 14000$$

calculation of profit

$$\text{Profit} = \text{Contribution} - \text{fixed cost}$$

$$14000 - 8000 = 6000$$

i) when sale price is not given

$$\text{Sale} = \text{Contribution} + \text{variable cost}$$

$$14000 + 12000$$

$$= 26000$$

ii) when fixed cost is not given

$$\text{fixed cost} = \text{Contribution} - \text{Profit}$$

$$14000 - 6000 = 8000$$

iii) when Variable cost is not given

$$\text{Variable cost} = \text{Sales} - \text{contribution}$$

$$26000 - 14000$$

$$= 12000$$

Break Even Analysis

Cost value profit analysis examines the relationship of cost and profit to the volume of business to maximise the profit of the Organisation. It is also called as profit planning.

Cost value profit Analyse happens due to change in the production level competition increased demand Change in Selling Price, cost and control tools and technique.

Objectives of Break Even Analysis

- * It helps to forecast profit and to know the relationship between profit and cost
- * This analyse is useful in setting the flexible budget.
- * It analyse suggest improvement of product performance for the purpose of control
- * It helps to formulate price policies by showing the different kind of price structure
- * This analyse help to attend the target profit
- * This analyse is help in managerial decisions like make or buy suitable sales mix and product.

Assumption of cost volume profit analysis or Break even Analysis

- * Fixed and variable cost pattern can be established with reasonable accuracy and that fixed cost remain static or constant and marginal cost completely variable at all level of output.

- * Factor price or constant at all level of Sales value
- * Efficiency and productivity remain unchanged. Turnover level is only the relevant factor affecting on cost and revenue.
- * The volume of production equal to the volume of sales.

Elements of cost volume Profit Analysis

- * Contribution
- * Profit Volume ratio
- * Break even point
- * Margin of safety.

Profit Volume Ratio

The ratio or percentage of contribution margin to sales is known as profit volume ratio. This ratio is also known as Marginal income ratio, contribution to sales ratio and variable profit ratio. P.V ratio usually expressed as percentage it is the rate at which profit increase with increasing volume.

$$\text{Profit volume ratio} = \frac{\text{Contribution}}{\text{Sales}}$$

$$\text{Required sales} = \frac{\text{Fixed cost} + \text{Profit}}{\text{P.V ratio}}$$

$$\text{P.V ratio} = \frac{\text{Change in Profit}}{\text{Change in Sales}}$$

Calculate Plv ratio from the following data

Sales of ₹ 25,000

Variable cost = ₹ 15,000

Contribution = sales - variable cost

$$25,000 - 15,000$$

$$= ₹ 10,000$$

Plv ratio = Contribution
Sale

$$\frac{10,000}{25,000}$$

$$= 0.40 \text{ or } 40\%$$

following information related to a com. Lmt

fixed cost for the year = ₹ 160,000

Profit value ratio = 40%

Calculate the sales to earn profit of ₹ 40,000

Fixed cost = ₹ 160,000

Plv sale = 40%

desire profit = ₹ 40,000

Sales volume = ?

Require sale = Fixed cost + Profit

Plv ratio

$$= \frac{1,60,000 + 40,000}{40\%}$$

$$= \frac{2,00,000 \times 100}{40}$$

$$= ₹ 5,00,000$$

Margin of Safety

Margin of safety is the difference between actual sales and sales at Break even point. Sales beyond break even volume brings in profit such shares re-present margin of safety.

Margin of safety = Total sales - Break even p.

when P/V ratio is available/given

Margin of safety = $\frac{\text{Profit}}{\text{P/V ratio}}$

Steps used to improve the margin of safety

- * Lowering the fixed cost
- * Lowering the variable cost so as to improve marginal contribution
- * Increasing volume of sales if there is unused capacity.
- * Improving the selling price if market condition is permit
- * Changing the product mix as to improve contribution of the company.

Break even Point

The sales volume which equals to total revenue with related cost and result in neither profit nor loss is called as Break even Point

Methods for determining B.E.P

- * Algebraic Method
- * Graphic - Re-Representation.

Contribution Margin Approach

B.E.P (in unit) = Total Fixed cost

(Selling Price - Variable cost)

or

Fixed cost

Contribution per unit.

B.E.P (in Rupee) = BEP Units \times Selling price per unit

From the following particular calculate

- * Contribution
- * Break even points in units and sales
- * Amount of sales to earn profit of $\$ = 30,000$
- * Sales 5000 units at $\$20$ per unit, Variable cost $\$ = 10$ per unit
- * fixed cost $\$ = 40,000$

Total number of unit = 5000

Selling price = $\$20$ per unit

Variable cost = $\$10$ per unit

Fixed cost = $\$40,000$

Calculation of Contribution

$$\begin{aligned} \text{Contribution} &= \text{Sales} - \text{Variable cost} \\ &= (5000 \times 20) - (5000 \times 10) \\ &= 100,000 - 50,000 \\ &= 50,000 \end{aligned}$$

BEP(in unit) = Total Fixed cost

(Selling price per unit - Variable cost)

$$= \frac{40,000}{20 - 10}$$

~~40,000~~

~~10~~

$$= 4000 \text{ units}$$

$$\text{BEP (in sales)} = \text{BEP units} \times \text{Selling price per unit}$$

$$4000 \times 20$$

$$= 80,000$$

* Amount of = 30,000 Profit

$$\text{Sales} = \text{Fixed cost} + \text{Profit} \times \text{Sales}$$

$$\text{Sales} - (\text{variable cost})$$

$$\text{Sales} = 40,000 + 30,000 \times 100,000 \quad (5000 \times 20)$$

$$1,00,000 - 50,000 \quad (5000 \times 10)$$

$$= 70,000 \times 100,000$$
~~$$= 80,000 \text{ per unit}$$~~

$$\text{Sales} = 140,000$$

Amol limited provided the following information
Sales 20,000 units and 5 per unit

Variable cost 3 per unit

fixed cost 8000 per annum

calculate

i) Profit Volume ratio

ii) Break Even Point in Sales

iii) Sales to earn Profit of ₹ 20,000

iv) Profit of sale of ₹ 60,000

v) Contribution = Sales - Variable cost

$$(20,000 \times 5) - 20,000 \times 3$$

$$1,00,000 - 60,000$$

$$= 40,000$$

i) Profit volume ratio

$\text{P/V ratio} = \frac{\text{Contribution}}{\text{Sale}}$

$$\begin{array}{r} 40.000 \\ \hline 100.000 (50.000 \times 5) \\ \hline 5 \end{array}$$

2/5

$$= 40\%$$

ii) Break Even point

$\text{Break even point} = \frac{\text{Fixed cost}}{\text{P/V ratio}}$

$$\begin{aligned} &= \frac{8000}{40\%} : (8000 \times \frac{100}{140}) \\ &= 20.000 \end{aligned}$$

iii) Sales to earn profit of 3 = 30000

$\text{Sales} = \frac{\text{Fixed cost} + \text{Profit}}{\text{P/V ratio}}$

$$\begin{aligned} &= \frac{8000 + 30000}{40\%} \\ &= 80000 \end{aligned}$$

$$= 28000 \times \frac{40}{100}$$

$$= 70.000$$

i) Profit of sales of ₹ 60,000

Sales x P/V ratio - Fixed cost

$$60,000 \times 40\% = 8000$$

$$24,000 - 8000$$

$$= 16,000$$

Somu machine lmt. furnish the following details

Year	Sale	Profit
2020	₹ 200,000	₹ 10,000
2021	₹ 180,000	₹ 2000

You are require to calculate

i) Profit volume ratio

ii) Break even point in Sales

iii) Profit or loss at sales of ₹ 150,000

iv) Sales to earn a profit of ₹ 15,000

v) Calculation of P/V ratio

Profit volume ratio = $\frac{\text{Change in Profit}}{\text{Change in Sales}}$

$$= \frac{10,000 - 2000}{200,000 - 180,000}$$

$$= \frac{8000}{20,000}$$

$$= 0.40 / 40\%$$

vi) Break Even point in sales

Fixed cost = (Sales x P/V ratio) - Profit

$$(200,000 \times 40\%) - 10,000$$

$$80,000 - 10,000$$

$$= 70,000$$

$$\text{B.E.P} = \frac{\text{Fixed cost}}{\text{P/V ratio}}$$

$$= \frac{70,000}{40\%}$$

$$= 1,75,000$$

iii) Profit of at sales of = 150,000

$$\text{Sales} \times \text{P/V ratio} - \text{fixed cost}$$

$$(150,000 \times 40\%) - 70,000$$

$$60,000 - 70,000$$

$$10,000 (\text{Loss})$$

iv) Sales to Earn a Profit of 15,000

$$\text{Sales} = \frac{\text{Fixed cost} + \text{Profit}}{\text{P/V ratio}}$$

$$= \frac{70,000 + 15,000}{40\%}$$

$$= \frac{85,000}{40\%}$$

$$= 2,12,500/-$$

You are given the following data of ~~ma~~
limited for the year 2020-21

Sales = 50,000 units at 10 each

Variable cost = 6 per unit

Fixed cost = 1,50,000 per annum

calculate

i) Profit Volume ratio

ii) Break even point in sales

iii) Margin of safety

iv) Sales to earn of a profit of ₹ 30,000

v) Profit at sales of ₹ 40,000

Solution

i) Profit Volume ratio

Contribution = Sales - Variable cost

$$50,000 \times 10 - 50,000 \times 6$$

$$5,00,000 - 3,00,000$$

$$= 200,000$$

P/V ratio = Contribution

Sales

$$= \frac{200,000}{5,00,000}$$

$$= 0.40\% = 40\%$$

ii) Break even points in sales

B.E.P (in sales) = Fixed cost

P/V ratio

$$= \frac{1,50,000 \times 100}{40}$$

$$= 3,75,000$$

iii) Margin of safety

Margin of Safety = Actual sale - B.E.P

$$50.000 \times 10 - 3.75.000$$

$$500.000 - 375.000$$

$$= 125.000$$

iv) Sales to earn a Profit of = 30000

Sales = Fixed cost + Profit

P/V ratio

$$= \frac{150.000 + 30.000}{40\%}$$

$$= \frac{180.000 \times 100}{40}$$

$$= 450.000$$

v) Profit at sales of ₹ 40000

Profit = Sales x P/V ratio - Fixed cost

$$45000 \times 40\% - 150.000$$

$$1.80.000 - 150.000$$

$$30.000$$

Profit at sales = Sales x P/V ratio - Fixed cost

$$= 40.000 \times 40\% - 150.000$$

$$160.000 - 150.000$$

$$= 10.000$$

Swarli Company Ltd. provides the following details

- Selling price = ₹ 40 per unit
- direct material = ₹ 10 per unit
- direct labour = ₹ 4 per unit

- variable manufacturing overhead 37%
- Sales commission 10% of sale price
- fixed factory overhead ₹ 160,000 per annum
- fixed selling overhead ₹ 20,000 per annum

- i) calculate Break even point in sales and Quantity
- ii) find Margin of safety at 50,000 unit sales
at ₹ 40 each
- iii) how many units must be sold to earn ₹ 1,30,000 profit
- iv) determine revised break even point if fixed overhead increased by ₹ 20,000

solution

calculation of variable cost

$$\text{direct material} = 10$$

$$\text{Labour} \quad 4$$

$$\text{overhead} \quad 7$$

$$\text{Commission on} \quad 4$$

₹ 25

Calculation of fixed cost

$$\text{Fixed factory overhead} = 160,000$$

$$\text{Selling overhead} \quad \underline{\hspace{2cm}} \quad 20,000$$

$$\text{fixed cost} \rightarrow 1,80,000$$

ii) Calculation of P/V ratio

$$\text{P/V ratio} = \frac{\text{Contribution}}{\text{Sale}}$$

$$= \frac{40-25}{40}$$

$$= 0.375 \text{ or } 37.5\%$$

iii) Break Even point (in sales)

$$\text{B.E.P} = \frac{\text{Fixed cost}}{\text{P/V ratio}}$$

$$= \frac{180,000}{37.5\%}$$

$$= 4,80,000$$

Break even point (in units)

$$\text{B.E.P} = \frac{\text{Total fixed cost}}{\text{Selling price per unit} - \text{Variable cost per unit}}$$

$$= \frac{1,80,000}{(40-25)}$$

$$= \frac{1,80,000}{15}$$

$$= 12,000 \text{ (units)}$$

iv) Margin of Safety = Total sale - B.E.P

$$(20,00,000) - 4,80,000$$

$$8,00,000 - 4,80,000$$

$$= 3,20,000$$

d) Sales to earn £ 130.000

$$\text{Sales} = \frac{\text{Fixed cost} + \text{Profit}}{\text{P/V ratio}}$$

$$= \frac{180.000 + 130.000}{37.5\%}$$

$$= \frac{310.000}{37.5}$$

$$= 826.667$$

$$\text{in (unit)} = \frac{\text{Sales}}{\text{Selling Price}}$$

$$= \frac{826.667}{40}$$

$$= 20.667$$

Calculation of Revised B.E.P increase 20.000

$$\text{B.E.P (sales)} = \frac{\text{Fixed cost}}{\text{P/V ratio}}$$

$$= \frac{180.000 + 20.000}{37.5\%}$$

$$= \frac{200.000}{37.5}$$

$$= 5.33.333$$

$$\text{in (units)} = \frac{\text{Fixed cost}}{\text{Selling Price - Variable cost}}$$

$$= \frac{200.000}{15}$$

$$= 13.333 \text{ units}$$

from the following particulars calculate

- i) Profit Volume Ratio
- ii) Break even point
- iii) Sales to earn a profit of a £ 1,20,000
- iv) Profit when sales are £ 120,000

direct material per unit £ 4.50

direct labour per unit £ 3

variable overhead 100% of direct labour

fixed cost £ 40,000

Selling price 15 per unit

Trade discount 5% on sales

i) Calculation of variable cost

direct material = 4.50

direct labour = 3

Variable overhead = 3 :
10.50

ii) Calculation of Selling Price

Selling price = 15

less discount 5% = 0.75

14.25

\Rightarrow Calculation of P/V ratio $\frac{\text{contribution}}{\text{Sale - Variable cost}}$

P/V ratio = Contribution
Sale

$14.25 - 10.50$

$= 3.75$

3.75

14.25

$= 0.2631\%$

iii) Calculation of Break Even Point

$$B.E.P = \frac{\text{fixed cost}}{\text{P/V ratio}}$$

$$= \underline{\underline{\text{Q}40,000}}$$

26.31%

$$= \underline{\underline{\text{Q}12,300}}$$

iv) Sales to earn a profit of 1,20,000

$$\text{Sales} = \frac{\text{Fixed cost} + \text{Profit}}{\text{P/V ratio}}$$

$$= \frac{\underline{\underline{\text{Q}40,000 + 120,000}}}{26.31\%}$$

$$= \frac{\underline{\underline{\text{Q}160,000}}}{26.31}$$

$$= \underline{\underline{1368301}}$$

v) Profit when Sales 1200,000

$$\text{Profit} = \text{Sales} \times \text{P/V ratio} - \text{Fixed cost}$$

$$= 1200,000 \times 26.31\% - \underline{\underline{\text{Q}40,000}}$$

$$= \underline{\underline{315720}} - \underline{\underline{\text{Q}40,000}}$$

$$= \underline{\underline{75720}}$$

The Sales and Profit for 2 year are as follows

Year	Sales	Profit
2020	150000	20000
2021	170000	25000

Calculate i) Profit - Volume Ratio

ii) BEP

iii) Sales required to Per Euro Profit £400

iv) Margin of Safety at Profit £250000

v) Profit made when Sales £100000

vi) Calculate 2 years variable cost

vii) Calculation of profit volume ratio

$$\text{PLR ratio} = \frac{\text{Change in Profit}}{\text{Change in Sales}}$$

$$= \frac{20000 - 25000}{200000 - 180000}$$

$$= \frac{5000}{20000}$$

$$= 0.25 \text{ or } 25\%$$

viii) Break even point

\Rightarrow Calculation of fixed cost

$$\text{fixed cost} = (\text{Sales} \times \text{PLR ratio}) - \text{Profit}$$

$$(150000 \times 25\%) - 20000$$

$$37500 - 20000$$

$$17500$$

Break even point = $\frac{\text{Fixed cost}}{\text{P/V ratio}}$

$$= 17,500$$

25%

$$= 70,000$$

iii) Calculation of

Sales required to earn a profit of £40,000

Sales = $\frac{\text{Fixed cost} + \text{Profit}}{\text{P/V ratio}}$

$$= 17,500 + 40,000$$

25%

$$= \frac{57,500}{25\%}$$

$$= 230,000$$

iv) Margin of safety.

Margin of safety = $\frac{\text{Profit}}{\text{P/V ratio}}$

$$= \frac{2,50,000}{25\%}$$

25%

$$= 10,00,000$$

v) Profit made when sale are £100,000

Sales x P/V ratio - Fixed cost

$$100,000 \times 25\% - 17,500$$

$$25,000 - 17,500$$

$$= 7500$$

vi] Calculation of 2 years Variable Cost

 $V = \text{Sales} (1 - \text{PVR})$

$$2020 = 150000 (1 - 25\%)$$

$$= 150000 \times 0.75$$

$$= 112500$$

$$2021 = 170000 (1 - 25\%)$$

$$= 170000 \times 0.75$$

$$= 127500$$

Good Luck Ltd sold 14000 buckets, and 18000 buckets at ₹50 per bucket. In consecutive years the company incurred loss of ₹10000 in the first year end and earned profit of ₹10000 in the 2nd year.

Find out amount of fixed cost Break even Point in Quantity

Sales Required to earn a Profit of ₹35000

i] Calculation of fixed Cost

$$FC = \text{Sales} \times PVR - \text{Profit}$$

ii] PVR = $\frac{\text{Change in Profit}}{\text{Change in Sales}}$

$$= \frac{10000 (-10000)}{(14000 \times 50) (18000 \times 50)}$$

$$= \frac{20000}{700000 - 900000}$$

$$\frac{20000}{200000}$$

$$PVR = 0.10 \text{ or } 10\%$$

$$\begin{aligned}
 FC &= \text{Sales} \times PV\text{R} - \text{Profit} \\
 &= (14000 \times 50 \times 10\%) - 10000 \\
 &= 70000 + 10000 \\
 FC &= 80000
 \end{aligned}$$

iii] Break Even Point (in Sales)

$$BEP = \frac{\text{Fixed Cost}}{PV\text{ Ratio}}$$

$$= \frac{80000}{10\%}$$

$$BEP = 80000 \text{ (in sales)}$$

Break Even Point (in units)

$$BEP \text{ (in units)} = \frac{BEP}{\text{Selling Price}}$$

$$= \frac{80000}{50}$$

$$BEP = 16000 \text{ (units)}$$

iv] Sales required to earn Profit of ₹ 35000

$$Sales = \frac{\text{Fixed cost} + \text{Profit}}{PV\text{ Ratio}}$$

$$= \frac{80000 + 35000}{10\%}$$

$$Sales = 1150000$$

$$\begin{aligned}
 \text{Margin of Safety} &= \text{Sales} - BEP \\
 &= 1150000 - 800000 \\
 &= 350000
 \end{aligned}$$



Sunbeam Ltd has supplied following information in respect of one of fixed Product

Total fixed cost = 18000

Total variable cost = 30000

Total Sales = 60000

Units Sold = 20000 Units

Find out

i) Contribution Per Unit

ii) Break even Point

iii) Margin of Safety

iv) Profit

v) Volume of Sales to earn Profit of £ 24000

From the following information calculate

i) Break even Point in Sales

ii) PV Ratio

iii) Contribution

iv) Profit

v) Margin of Safety

Sales of £ 500000

Fixed cost 60000

Variable cost 380000